TOWN HALL

President David Leebron

April 2, 2014

RICE

Our mission

As a leading research university with a distinctive commitment to undergraduate education, Rice University aspires to pathbreaking research, unsurpassed teaching and contributions to the betterment of our world. It seeks to fulfill this mission by cultivating a diverse community of learning and discovery that produces leaders across the spectrum of human endeavor.

RICE

Responsibility, **I**ntegrity, **C**ommunity, **E**xcellence

Values that define our culture and guide our behavior

Elizabeth Gillis Award

"In recognition of her dedication, the Board of Trustees of Rice University establishes the Elizabeth Gillis Award for Exemplary Service to Rice University, to annually recognize the outstanding achievements and services by a staff member in support of the mission of the University. Recipients shall, like the woman for whom the award is named, show consistently outstanding performance and embody an exceptional attitude of service."

»*Resolution by the Board of Trustees, May 2000*

2014 Elizabeth Gillis Award

Debra Purtee

Strength of our community

Supporting our students

- Princeton Review ranks Rice
  - Happiest Students (No. 2)
  - Best Quality of Student Life (No. 1)

Working well together

- Best Place to Work – 8 years in a row
- Princeton Review
  - Best run college (No. 3)

RICE

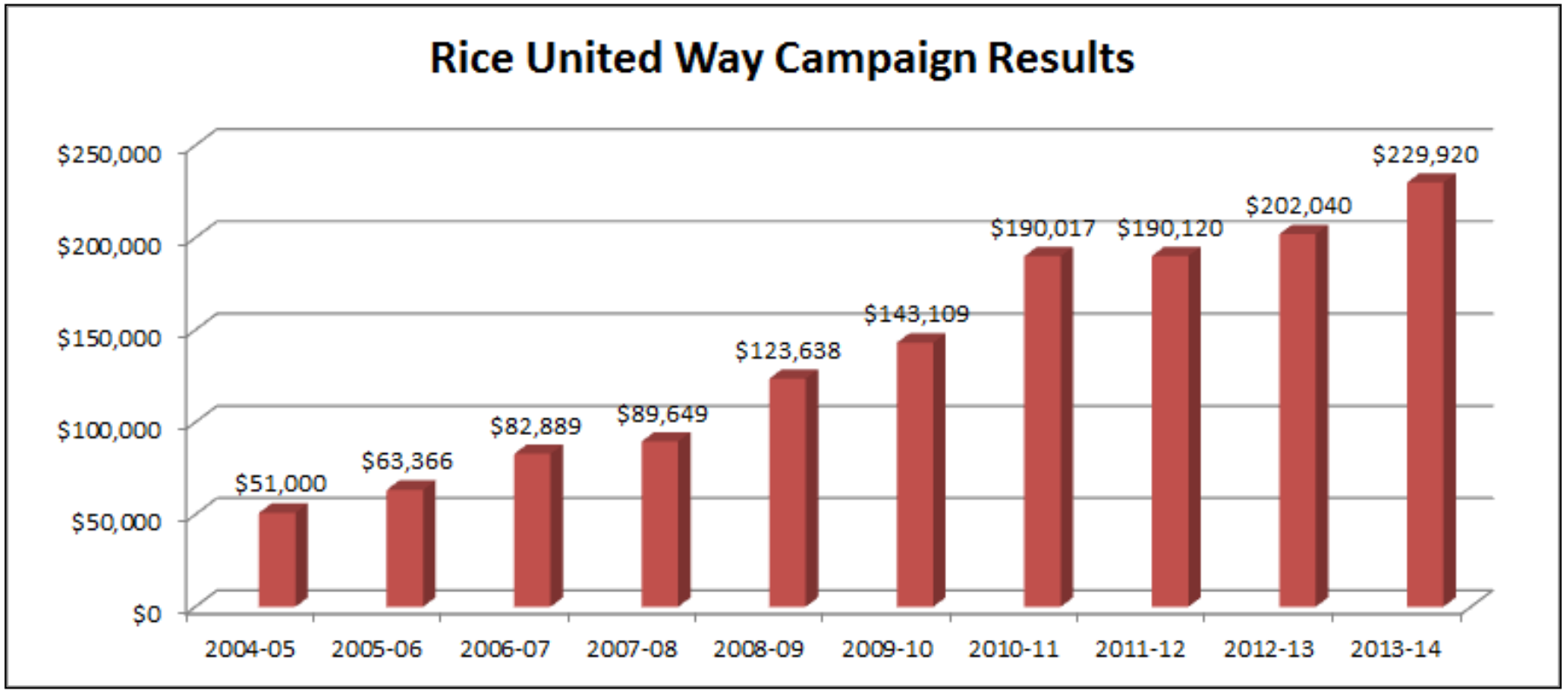
Communities we serve

Students. Houston. Beyond.

Making a difference in the community

- Riding 2 End Slavery – Carlos Solis rides from Texas to Alaska to end human trafficking
- School in rural Ghana - Rice University Transportation manager Elizabeth Gbordzoe
- Rice students design bike rack for Metro
- Alternative spring break at Rice: Advocating for women's wellness
- Rice Habitat for Humanity designs Rice Second Century Home

Making a difference in the community: Rice United Way campaign

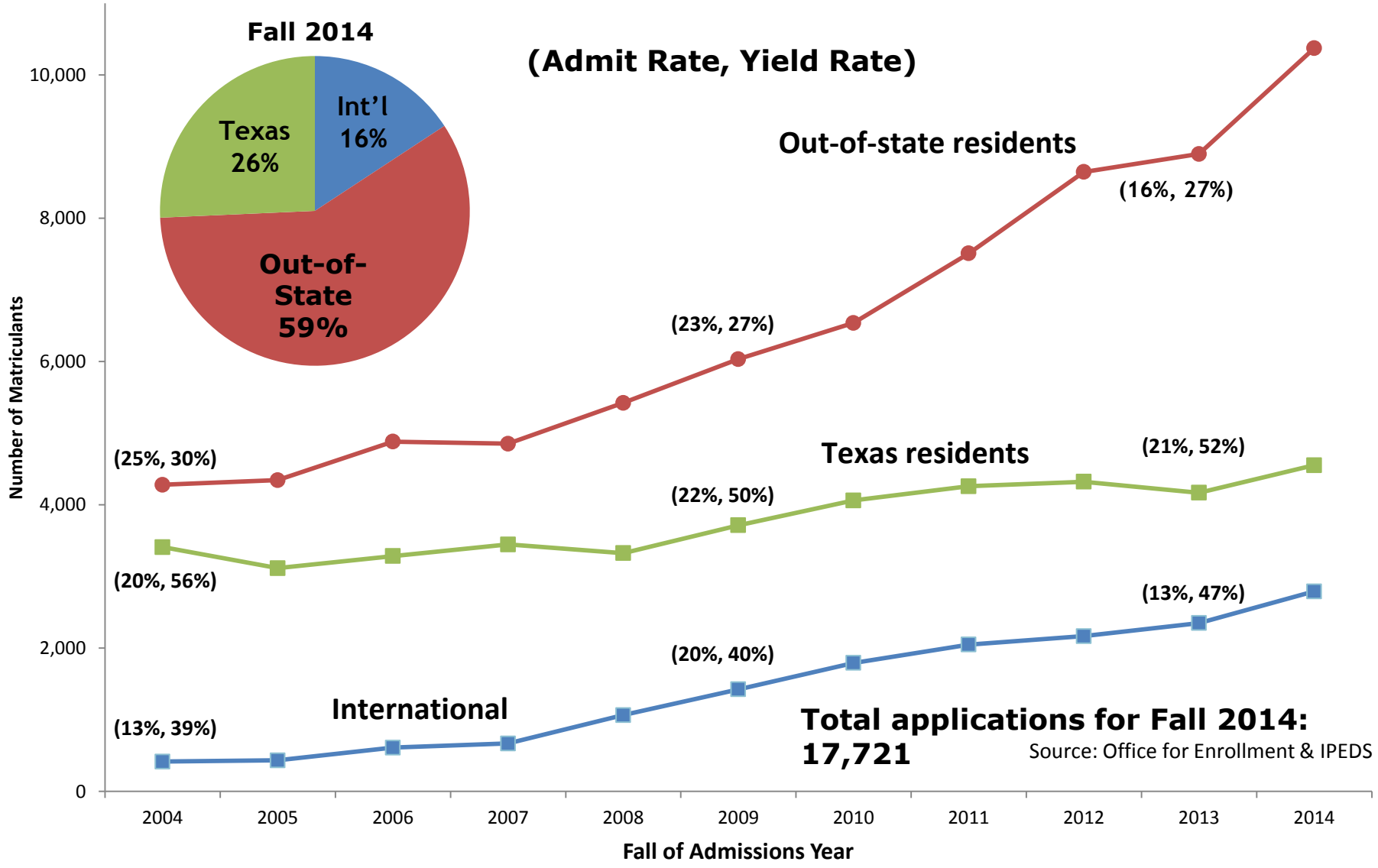


Participating in our community

RICE

Campus update

Fall 2014 applications: 17,721 undergraduates



Capital projects and plans: Moving west

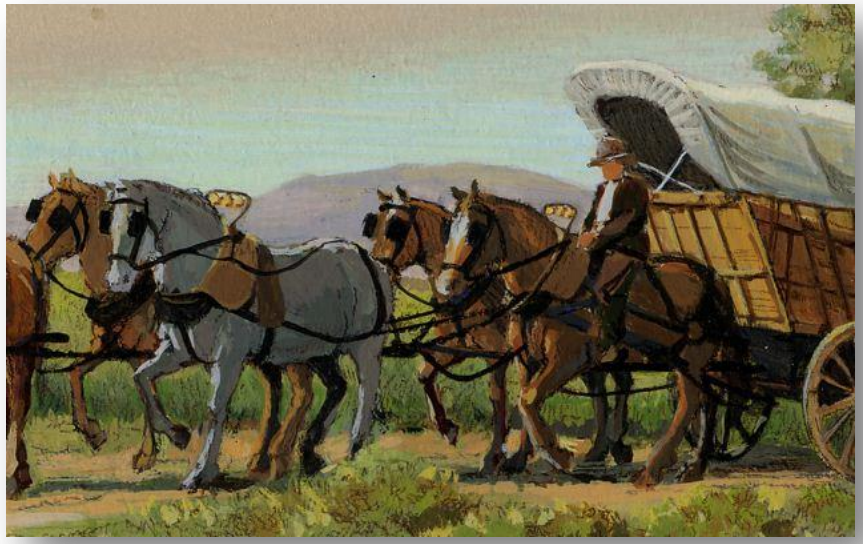
Completions

- Anderson Clarke Center: January 2014
- George R. Brown tennis facility: August 2014

Post 2015

(depending on fundraising)

- Klein Hall
- Opera theater
- Moody Center for the Arts
- Football facility
- Soccer and track pavilion



Integrated campus planning study

- Infrastructure: tunnels, roads, parking, storm water
- Impact of land development strategies

Space study

Space survey

- More than 654,200 square feet of space surveyed in 70 buildings between Feb. 25 and May 2, 2014

Survey goal

- Short term: Identify and reallocate space to accommodate growth and emerging needs and priorities
- Long term: Develop a plan to create more office, classroom and lab space
  - Rice lease in Memorial Hermann ends in August 2018

Finances and FY15 budget

Key assumptions

- Smaller entering class of undergraduates -- 945 vs. 976 fall 2013
- Slower growth in tuition rate -- 4.2 percent to $39,880
- 2 percent increase in endowment distribution likely

Priorities that shape the budget (not in any order)

- Faculty recruitment
- Improving graduate education
- Support for research
- Investment in digital education
- Deferred maintenance
- Administrative improvements
- Library resources
- Student retention and graduation

Forces reshaping higher education

- Finances
- Technology
- Effectiveness and outcomes
- Globalization

Political and public scrutiny

Political climate

- Pressure on tuition increases
- Concern about debt at graduation
- Outcomes
  - Graduation rates
  - Jobs

White House focus on

- Sexual assault
- Scorecard
- College access for low income students

Funding challenges

- Federal funds for research flat; more intense competition
- Philanthropy more focused, less general support

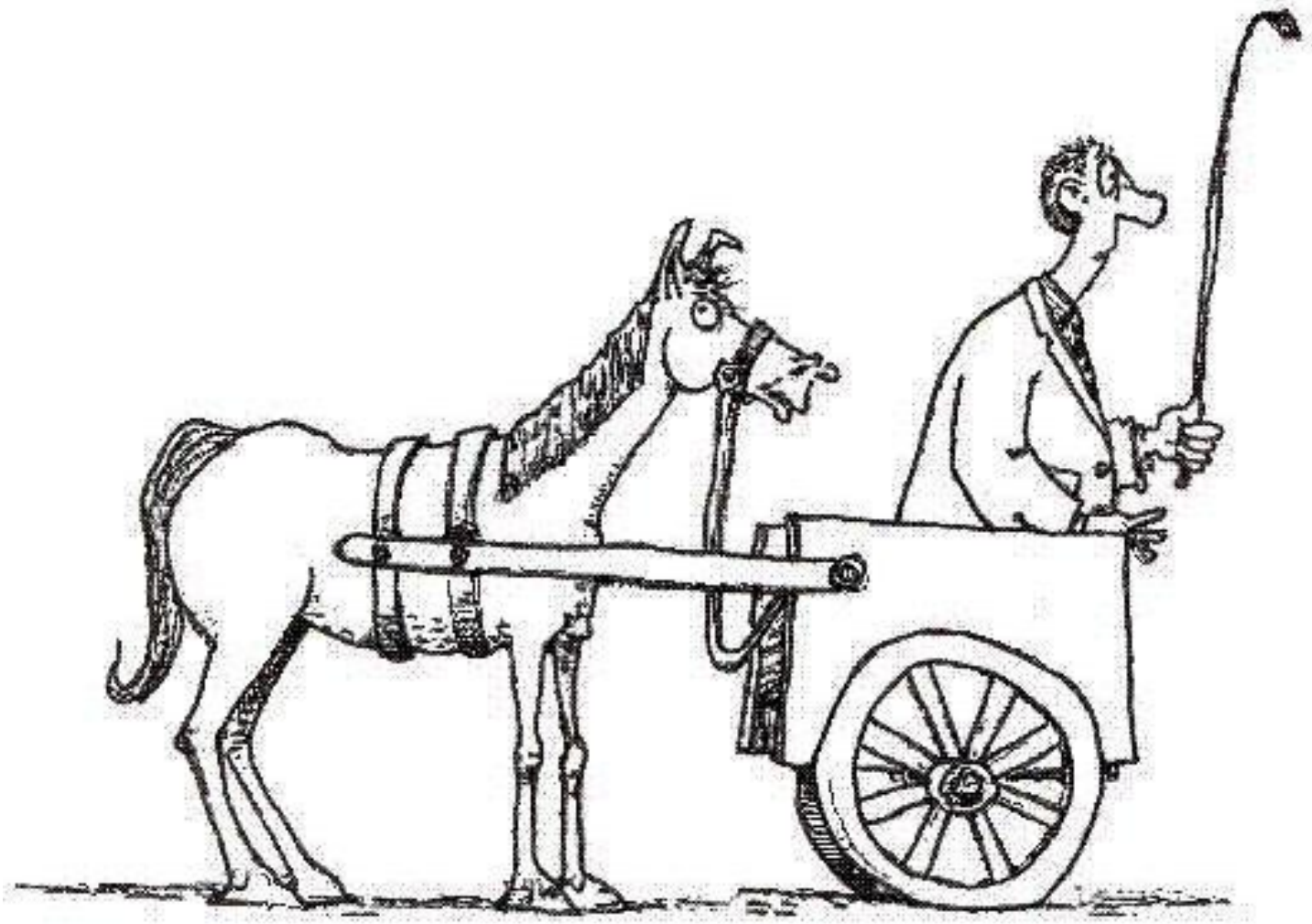
Scrutiny on intercollegiate athletics

Regulations and compliance

Overcoming obstacles

Choosing priorities

Defining strategies



Rice's distinctive strengths

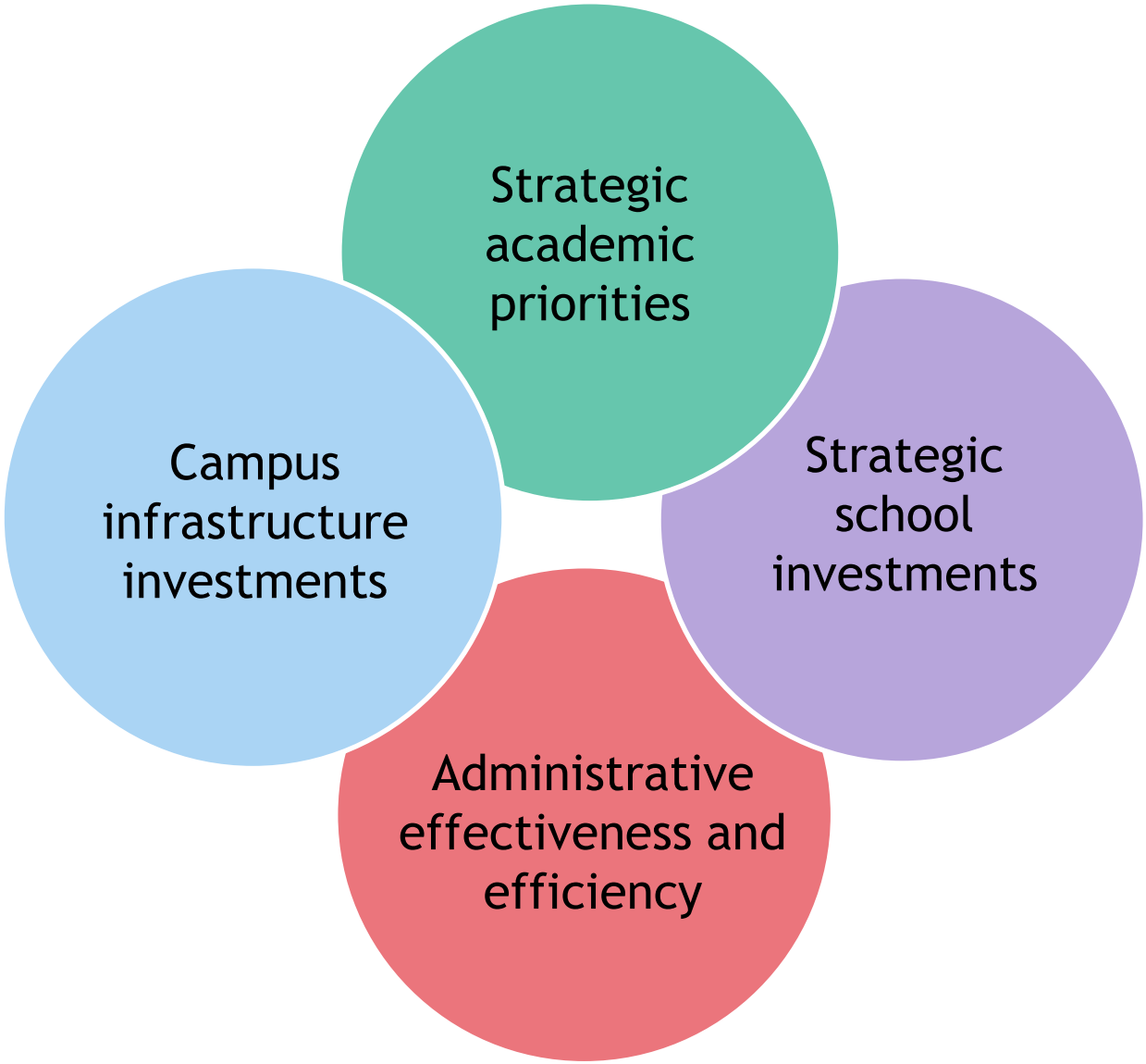
- Comparatively small, personal and intimate
- Commitment to access and affordability
- Extraordinarily talented and diverse students
- Focus on holistic student success and personal development
- Outstanding faculty, great teaching and pathbreaking research
- Interdisciplinary connections and opportunities
- Financially sound
- Beautiful campus in ideal location in vibrant international city
- Great facilities

Rice's opportunities

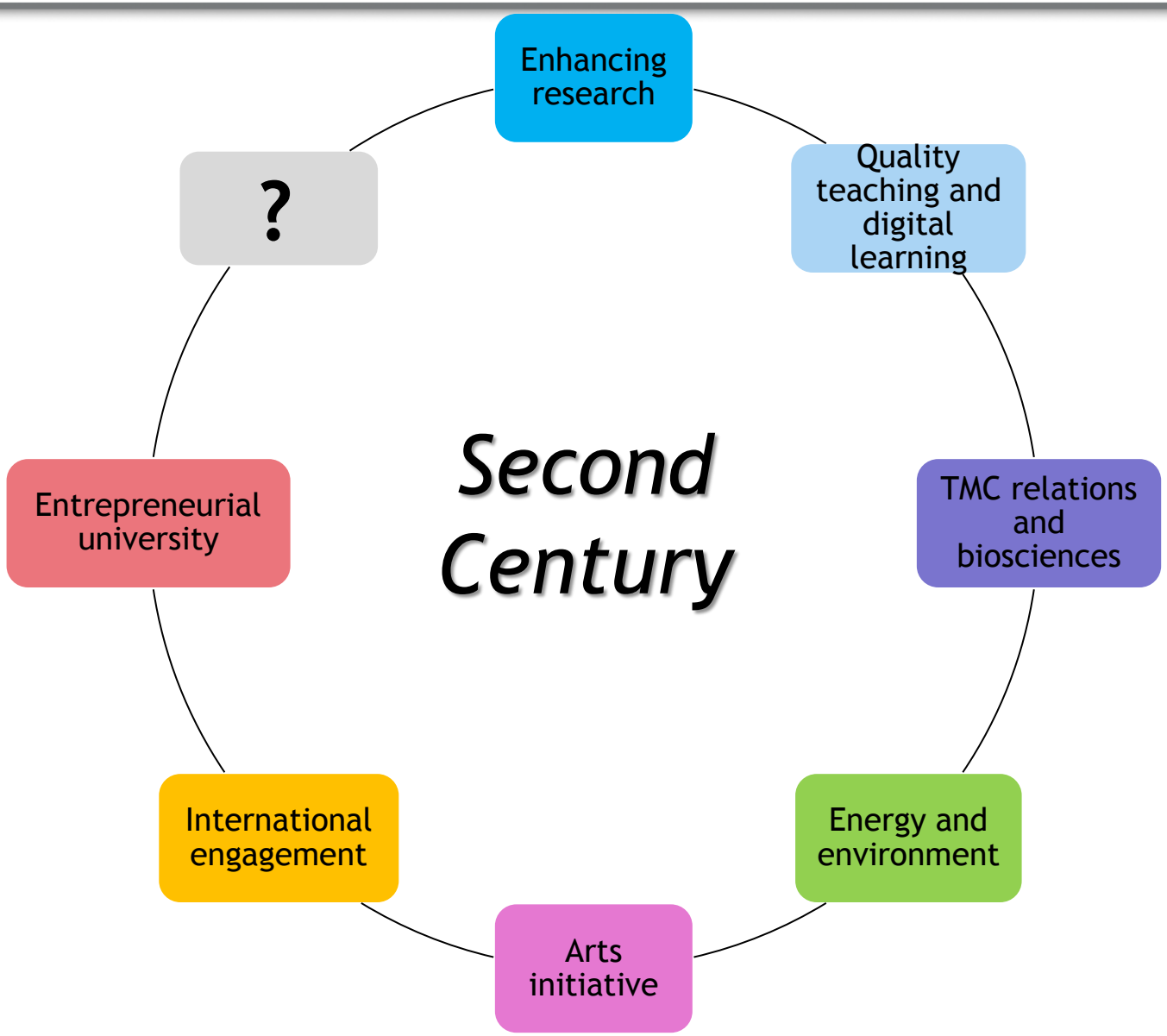
Emerging areas of distinction

- Digital education
- Global campus and international opportunities
- Entrepreneurial spirit
- Leadership
- Curricular and co-curricular integration

Priorities for the new century



Strategic initiatives



International engagement

Global networks

- Rice accesses the world through strategic partners
- Universities, governments, industry, NGOs

Global undergraduate student experience

- Embedded international experience
  - Latin American Studies, English international track
- Faculty-led study abroad: Turkey, Cuba, China, Argentina, Jordan, UK
- Development of ‘May-mester’

Global research and graduate studies

- Dual Ph.D. in History
- Dual Ph.D. in Systems Biology
- Masters of Global Affairs

Vibrant global campus at Rice

- Classrooms, labs and colleges
- Clubs, associations and celebrations
- Campus visitors: scholars, corporate, political and NGO leaders

Quality teaching and digital education

Improving teaching

- Center for Teaching Excellence
- Economics Department

Expanding digital education

- Partnerships
  - Coursera, EdX, Academic Partners
- Developments, opportunities
  - New courses
  - Certificates
  - Licensing

Faculty involvement

- 18 have developed or are developing MOOC courses
- 16 fellows in Center for Teaching Excellence

Digital education landscape

coursera

Currently: 627 courses

Duke : 19 starting soon

Penn: 32

UVA: 12

Rice: 12

edX

Currently: 160 courses
Goal: 180 courses by August 2014, 1,000 in three years

Harvard: 48 courses announced or in production

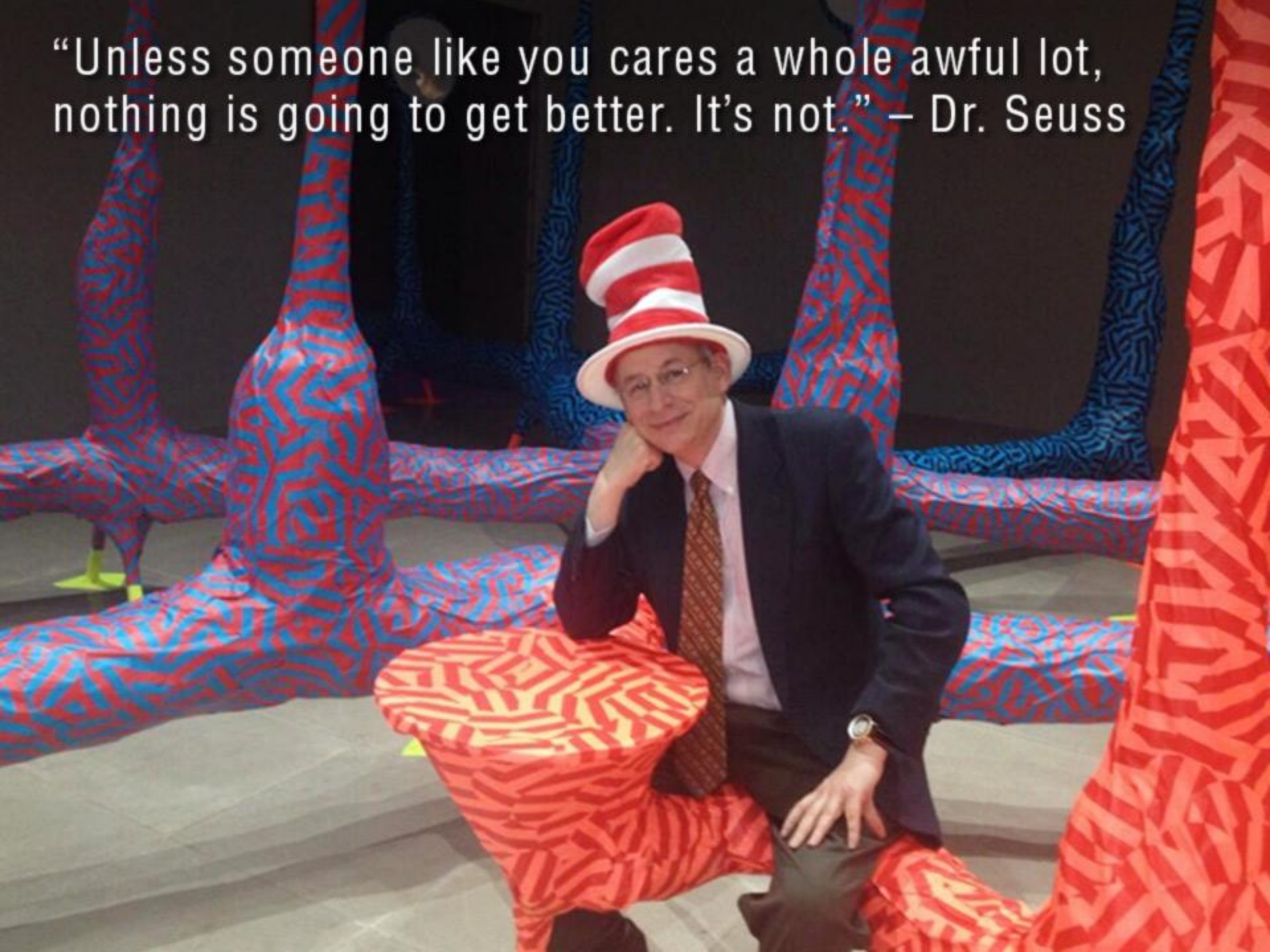
MIT: 36

Berkeley: 15

Rice: 5

Investing in student success

- Fundraising initiative for scholarships and programs
- Quality education oriented toward skill development
- Strengthening academic advising to improve retention and graduation rates
- Career center improvements
- Growth of peer support and counseling resources
- Encouraging entrepreneurial students


“Unless someone like you cares a whole awful lot,
nothing is going to get better. It’s not.” – Dr. Seuss

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What can you do?

LEARN

GIVE

JOIN

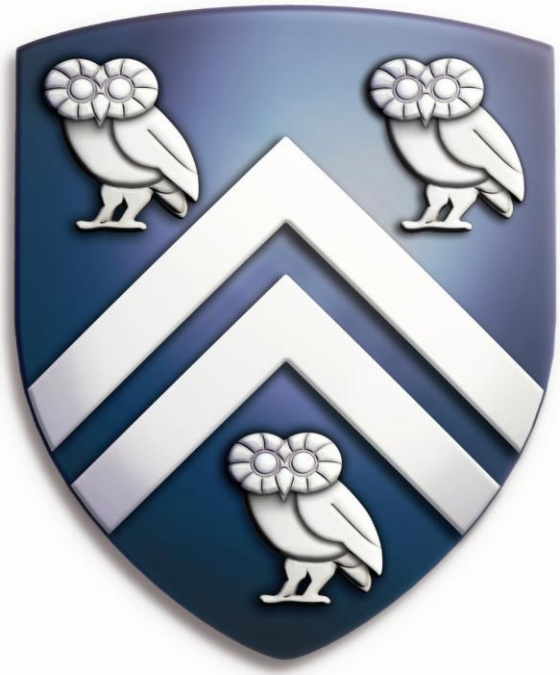
HELP

PARTICIPATE

CHEER

WEAR

PROMOTE



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Unconventional Wisdom